

Global Costs, Organization & Aquanima Offsite (10-11 november 2022)

10 November

18.00 **Dinner at PM Fish & Steakhouse**
1453 S Miami Ave, Miami, FL 33130

11 November

8.00 – 8.30 **Welcome** Javier Maldonado
Carlos Hajj

8.30 – 8.50 **Costs: P25 situation & Strategic vision** Carlos Hajj
José Luis Barrera

8.50 – 9.10 **Costs management & Inflation – Best practice**
- Argentina: Managing costs in long term
inflationary scenarios Pablo Wagner

9.10 – 9.30 - Poland: Managing inflation under supply shocks Karolina Dziamska-Prokopowicz

9.30 – 10.00 **COFFEE BREAK**

10.00 – 10.30 **Results 2022. Strategic Procurement Vision** Jorge de la Vega
Vanessa Pepperell

10.30 – 10.50 **Costs management & Inflation – Transformation
programmes**
- UK: TFS. Tools and lessons learned Stephen Affleck

10.50 – 11.10 - Costs Transformation via Hubs Carlos Hajj
Manuel Aya

11.10 – 11.30 **Tools for managing costs in inflationary contexts**
Looking Ahead. Costs Models Eulan Oliveira

11.30 – 11.50 New ways of working Alejandro Schipani

11.50 – 12.10 TPRM Rafael Castellote

12.10 – 12.40 External Client. Value and benefits for Santander Group Salvador Serra

12.40 – 14.10 **LUNCH BREAK**

14.10 – 14.40 **Open debate: Conclusions & Next Steps** ALL

14.40 – 14.55 **Questions and Answers**

14.55 – 15.00 **Close** Javier Maldonado
Carlos Hajj